PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. 2023 A For the 2022 calendar year, or tax year beginning JUL 1, 2022 and ending JUN Check if applicable: C Name of organization D Employer identification number Address change Children's Heartlink Name change 41-1307457 Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 952-928-4957 5075 Arcadia Avenue 4,190,581. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return 55436-2306 Edina, MN H(a) Is this a group return Applica-tion pending F Name and address of principal officer: Jackie Boucher for subordinates? Yes X No same as C above Yes **H(b)** Are all subordinates included? Tax-exempt status: \mathbf{X} 501(c)(3) $\mathbf{\Box}$ 501(c) ((insert no.) 4947(a)(1) or If "No," attach a list. See instructions www.childrensheartlink.org H(c) Group exemption number **K** Form of organization: **X** Corporation Trust Other L Year of formation: 1977 M State of legal domicile: MN Association Part I Summary Briefly describe the organization's mission or most significant activities: The organization's mission is to **Activities & Governance** save lives of children with heart disease. if the organization discontinued its operations or disposed of more than 25% of its net assets. 23 3 Number of voting members of the governing body (Part VI, line 1a) 23 Number of independent voting members of the governing body (Part VI, line 1b) 4 20 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 2,731,042. 4,096,946. Contributions and grants (Part VIII, line 1h) 8 0. 0. Program service revenue (Part VIII, line 2g) 1,098. 18,654. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 -55,782. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -69,615. 11 2,676,358. 4,045,985. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 150,000. 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 1,431,845. 1,803,297. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 721,173. 1,011,107. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 2,153,018. $2,964,\overline{404}$ 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 523,340. 1,081,581. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 2,506,246. 3,647,192. Total assets (Part X, line 16) 170,166.231,687 21 Total liabilities (Part X, line 26) 三年 336,080. 415,505 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Jackie Boucher, President Here Type or print name and title Date PTIN Preparer's signature Print/Type preparer's name Steven D. Anseth, CP 12/14/23 self-employed P00552219 Steven D. Anseth, CPA Paid Firm's EIN $41-1\overline{397419}$ Firm's name Abdo LLP Preparer Firm's address 5201 Eden Ave, Ste 250 Use Only Phone no. 952.835.9090 Edina, MN 55436 X Yes May the IRS discuss this return with the preparer shown above? See instructions No

| Pai | Statement of Program Service Accomplishments |
|-----|--|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| | Our vision: Children around the world have access to high-quality |
| | heart care. |
| | Our mission: We save children's lives by transforming pediatric heart |
| | care in underserved parts of the world. |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$1, 156, 937. including grants of \$) (Revenue \$) |
| | Leadership and Growth. In FY2023, the Programs Team increased in size |
| | from seven to ten, building local leadership by hiring an India-based |
| | Partnership Manager, supporting travel and partner education with a |
| | full-time International Programs Assistant, and supporting the blended |
| | learning model with a Senior Director, Programs. New partner hospitals |
| | in Recife, Brazil and Dhaka, Bangladesh were added, along with two new |
| | volunteer teams (Texas and Leeds). Three new partners matched with |
| | three volunteers (two new to CHL) were identified to be added in |
| | FY2024. We conducted an assessment for potential partnerships in Africa |
| | and identified 3 potential new partners, as well as began developing a |
| | programmatic and fundraising strategies. |
| | <u> </u> |
| 4b | (Code:) (Expenses \$129,170 . including grants of \$) (Revenue \$) |
| | Outreach Accomplishments |
| | We continued to expand our efforts to engage existing and new partners |
| | and supporters. We issued regular newsletters to supporters, partners |
| | and volunteers. We continued leveraging our website with monthly blogs |
| | and the addition of an advocacy webpage as well as continued membership |
| | in global health working groups/organizations. We also partnered with |
| | an agency to support our Google Ad Grant, marketing email tactics and |
| | social media initiatives. Additionally, we continued to host webinars |
| | for advocacy and education opportunities for health care professionals |
| | in low- to middle-income countries. |
| | |
| | |
| 4c | (Code:) (Expenses \$ 488,129 • including grants of \$) (Revenue \$) |
| | Advocacy Accomplishments |
| | Our global advocacy efforts this year grew by |
| | - adding one new staff member |
| | - starting a new advocacy partnership with the Global Alliance for |
| | Rheumatic and Congential Hearts |
| | - through engagement in the birth defects community, we were able to |
| | connect with the WHO Maternal and Child Health department and establish |
| | a relationship and successfully advocate for inclusion of CHD in |
| | upcoming guidelines publication. |
| | - we did 12 presentations at international meetings, 3 new publications |
| | and participation in several global meetings and consultations on |
| | health topics represening the needs of children with heart disease, and |
| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses 1,774,236. |
| | Form 990 (2022) |

232002 12-13-22

Form 990 (2022) Children's Heartlink Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|--|-------------|-----|----------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| _ | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | <u> </u> | | |
| · | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | x |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | _ | | |
| ' | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | x |
| 0 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i> | - '- | | |
| 8 | , , | | | x |
| _ | Schedule D, Part III | 8 | | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | . |
| | If "Yes," complete Schedule D, Part IV | 9_ | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | ,, |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | <u> </u> |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | X | <u> </u> |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | Х |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | Х | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| _ | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | - 1.2 | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | x |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | 10 | | |
| ., | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | x |
| 10 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | -''- | | ^ |
| 18 | | 40 | Х | |
| 40 | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Λ | \vdash |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | ا مد ا | | _V |
| 00 | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | 37 | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II | 21 | X | |

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|--------|--|---------------|-----|----------|
| Pai | T IV Checklist of Required Schedules (continued) | | V | LN- |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | ····· <u></u> | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete | | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | ۱ |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | 3,7 |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | I . | | 37 |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | 00- | | x |
| | "Yes," complete Schedule L, Part IV | | | X |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | 00.5 | | x |
| 20 | "Yes," complete Schedule L, Part IV | | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> | 29 | | <u> </u> |
| 30 | | 30 | | x |
| 31 | contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | | | X |
| 32 | Did the organization required, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | | | |
| 32 | • | 32 | | x |
| 33 | Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | 32 | | <u> </u> |
| 55 | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | x |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | <u> </u> |
| 04 | Part V, line 1 | 34 | | x |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | | | X |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | T |
| - | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organizatio | I . | | |
| | If "Yes," complete Schedule R, Part V, line 2 | | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | | | |
| | Note: All Form 990 filers are required to complete Schedule O | 38 | Х | |
| Pai | t V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | 13 | | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | 0 | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | X | <u> </u> |
| 232004 | ¥ 12-13-22 | Form | 990 | (2022) |

Form 990 (2022) Children's Heartlink
Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | i Journal | | | | | | | | | |
|----------|--|-----|-----|-----|--|--|--|--|--|--|
| 0- | Fator the growth are of assertations are rested on Farma W.O. Transposition of Warra and Tay Chaterrante | | Yes | No | | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 20 | | | | | | | | | |
| L | , | 2b | Х | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 3a | | х | | | | | | |
| 3a b | Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | 21 | | | | | | |
| | If "Yes," has it filed a Form 990-1 for this year? If "No" to line 3b, provide an explanation on Schedule O At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | 30 | | | | | | | | |
| Ta | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | x | | | | | | |
| h | If "Yes," enter the name of the foreign country | Tu | | | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | х | | | | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Х | | | | | | |
| | c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | | | | | | | |
| 6a | | | | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | Х | | | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | | | | | | |
| | were not tax deductible? | 6b | | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | X | | | | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | Х | | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | | | | | | |
| | to file Form 8282? | 7c | | X | | | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X | | | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X | | | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | | | | | |
| _ | sponsoring organization have excess business holdings at any time during the year? | 8 | | | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | | | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | | | | |
| 10 | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | | | | | | |
| a b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | 1 | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | | | |
| | Gross income from members or shareholders | | | | | | | | | |
| | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | | | | | |
| - | amounts due or received from them.) | | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | | |
| | organization is licensed to issue qualified health plans | | | | | | | | | |
| С | Enter the amount of reserves on hand | | | | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X | | | | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | 77 | | | | | | |
| | excess parachute payment(s) during the year? | 15 | | X | | | | | | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | 7.7 | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | X | | | | | | |
| 4- | If "Yes," complete Form 4720, Schedule O. | | | | | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities | | | | | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | | | | | | | |
| | If "Yes," complete Form 6069. | | | | | | | | | |

Children's Heartlink 41-1307457 Form 990 (2022) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 23 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 23 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? X 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Other officers or key employees of the organization Х 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed AL, AK, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Another's website X Own website X Upon request

- ___ Other (explain on Schedule O)
- Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- State the name, address, and telephone number of the person who possesses the organization's books and records Jackie Boucher - 952-928-4957

5075 Arcadia Avenue, Edina, MN 55436-2306

> See Schedule O for full list of states

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
|---------------------------------|---------------------|--------------------------------|-----------------------|----------------|--------------|---------------------------------|--------|------------------|----------------------------------|--------------------------|
| Name and title | Average | (do | | Posi heck i | | ነ than (| one | Reportable | Reportable | Estimated |
| | hours per | box | , unles | ss per | rson i | is both | n an | compensation | compensation | amount of |
| | week | | | | | T | 100) | from | from related | other |
| | (list any hours for | directo | | | | _ | | the organization | organizations (W-2/1099-MISC/ | compensation from the |
| | related | 3e or | stee | | | nsate | | (W-2/1099-MISC/ | 1099-NEC) | organization |
| | organizations | trust | nal tru | | oyee | om pe | | 1099-NEC) | , | and related |
| | below | Individual trustee or director | Institutional trustee | ser | Key employee | Highest compensated employee | ner | | | organizations |
| | line) | Indi | Inst | Officer | Key | High | Former | | | |
| (1) Jackie Boucher | 40.00 | 1 | | | | | | | | |
| President | | | | Х | | _ | | 190,319. | 0. | 16,904 |
| (2) Anne Betzner | 40.00 | 1 | | | | | | | | |
| VP of Programs and Evaluat | | | | | | X | | 141,610. | 0. | 17,127 |
| (3) Bistra Zheleva | 40.00 | 1 | | | | | | | | |
| VP of Advocacy and Strateg | | | | | | X | | 132,936. | 0. | 15,632 |
| (4) Marc Vaillancourt | 40.00 | 1 | | | | | | 100 500 | | - 100 |
| VP of Development and Comm | | | | | | X | | 122,582. | 0. | 7,189 |
| (5) Tom Armitage | 5.00 | ļ | | | | | | | • | • |
| Chair | 2 00 | Х | | X | | _ | | 0. | 0. | 0 |
| (6) Taryn Lynch | 2.00 | ٠,, | | 7.7 | | | | | | 0 |
| Vice Chair | 2 00 | Х | | Х | | ┝ | | 0. | 0. | 0 |
| (7) Anu Codaty | 2.00 | ₹. | | v | | | | 0. | 0 | ^ |
| Secretary (8) Patrick Stoneking | 2.00 | Х | | Х | | ┢ | | 0. | 0. | 0 |
| Treasurer | 2.00 | х | | х | | | | 0. | 0. | 0 |
| (9) Jeff Evanson | 2.00 | Α | | Λ | | \vdash | | 0. | 0. | 0 |
| Past Chair | 2.00 | Х | | Х | | | | 0. | 0. | 0 |
| (10) John Babbitt | 0.40 | | | | | \vdash | | 0. | 0. | 0 |
| Director | 0.10 | х | | | | | | 0. | 0. | 0 |
| (11) Connie Delaney, PHD, RN | 0.40 | | | | | | | · · | • | • |
| Director | | х | | | | | | 0. | 0. | 0 |
| (12) Sue Gebelein | 0.40 | | | | | | | | | |
| Director | | Х | | | | | | 0. | 0. | 0 |
| (13) Jeff Gleason | 0.40 | | | | | | | | | |
| Director | | Х | | | | | | 0. | 0. | 0 |
| (14) Jeff Haan | 0.40 | | | | | | | | | |
| Director | | Х | | | | | | 0. | 0. | 0 |
| (15) Mark Lewin, MD | 0.40 | | | | | | | | | |
| Director | | Х | | | L | L | | 0. | 0. | 0 |
| (16) Betsy Moran | 0.40 | | | | | | | | | |
| Director | | Х | | | | | | 0. | 0. | 0 |
| (17) Darren Nauss | 0.40 | | | | | | | | | |
| Director | | Х | l | | l | 1 | 1 | 0. | 0. | 0 |

232007 12-13-22

| Form 990 (2022) Children | 's Heart | :1i | .nk | : | | | | | 41-1 | 307 | 457 | Р | age 8 |
|--|-----------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|-------------------|--------------|----------|----------|-------|
| Part VII Section A. Officers, Directors, Trus | stees, Key Em | ploy | ees, | and | d Hig | ghes | st C | ompensated Employee | s (continued) | | | | |
| (A) | (B) | | | | C) | | | (D) | (E) | | | (F) | |
| Name and title | Average | (-1- | | Pos | itior | | | Reportable | Reportable | , | Es | timat | ed |
| | hours per | box | not c , unle | ss pe | rson i | s both | n an | compensation | compensation | | an | nount | of |
| | week | offi | cer ar | nd a d | irecto | r/trus T | tee) | from | from related | t | | other | |
| | (list any | ector | | | | | | the | organization | | l | pensa | |
| | hours for | or dir | 9 | | | ated | | organization | (W-2/1099-MIS | | 1 | om th | |
| | related organizations | ıstee | truste | | eo. | bens | | (W-2/1099-MISC/ | 1099-NEC) | 1 | _ | anizat | |
| | below | ual tri | ional | | ploye | t com | ١. | 1099-NEC) | | | l | d relat | |
| | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | | orga | anizati | 10115 |
| (18) David Overman, MD | 0.40 | 드 | 트 | 0 | 3 | 工高 | Œ | | | | | | |
| Director | 0.40 | х | | | | | | 0. | | 0. | | | 0. |
| (19) Abhi Patangay | 0.40 | | | | | | | | | | | | |
| Director | 0110 | х | | | | | | 0. | | 0. | | | 0. |
| (20) Fernanda Petto | 0.40 | | | | | | | | | | | | |
| Director | 0.40 | х | | | | | | 0. | | 0. | | | 0. |
| (21) Pete Quimby | 0.40 | | \vdash | | | | | | | | | | |
| Director | 0110 | х | | | | | | 0. | | 0. | | | 0. |
| (22) Elizabeth Sweeney | 0.40 | | \vdash | | | | | | | | | | |
| Director | 0110 | х | | | | | | 0. | | 0. | | | 0. |
| (23) Kristy Duffey, MS, APRN-BC, FAA | 0.40 | | \vdash | | | | | | | | | | |
| Director | 0010 | х | | | | | | 0. | | 0. | | | 0. |
| (24) Karim Bandali, PhD | 0.40 | | | | | | | | | | | | |
| Director | 0010 | х | | | | | | 0. | | 0. | | | 0. |
| (25) Maria Macuare-Gordon, MD | 0.40 | | | | | | | | | | | | |
| Director | 0010 | x | | | | | | 0. | | 0. | | | 0. |
| (26) Heather Hudnut Page | 0.40 | | | | | | | | | | | | |
| Director | 0.120 | x | | | | | | 0. | | 0. | | | 0. |
| 4h Culatatal | | | _ | | | _ | | 587,447. | | 0. | 5 | 6.8 | 52. |
| c Total from continuation sheets to Part V | | | | | | | | 0. | | 0. | | - , - | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 587,447. | | 0. | 5 | 6,8 | 52. |
| 2 Total number of individuals (including but | | | | | |) wh | o re | | 000 of reportable | e | | , | |
| compensation from the organization | | | | | | , | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ooo o, , oportaio | - | | | 4 |
| | | | | | | | | | | | | Yes | No |
| 3 Did the organization list any former officer | r. director. trust | ee. k | cev e | ame | ove | e. or | hia | hest compensated emp | lovee on | | | | |
| line 1a? If "Yes," complete Schedule J for | | | • | • | • | • | • | • | • | | 3 | | Х |
| 4 For any individual listed on line 1a, is the s | | | | | | | | | | | | | |
| and related organizations greater than \$15 | | | | | | | | | | | 4 | Х | |
| 5 Did any person listed on line 1a receive or | | | | | | | | | | | | | |
| rendered to the organization? If "Yes." cor | | | | | | | | | | | 5 | | Х |
| Section B. Independent Contractors | | | | | | | | | | | | | |
| Complete this table for your five highest co | ompensated inc | depe | nde | nt co | ontra | acto | rs th | nat received more than \$ | 3100,000 of comp | pensa | tion fro | om | |
| the organization. Report compensation for | the calendar y | ear e | endir | ng w | ith c | or wi | thin | the organization's tax y | ear. | | | | |
| (A) | | | | | | | | (B) | | | (C |) | |
| Name and business | s address | N | INC | 3 | | | | Description of s | ervices | C | Compe | nsatio | 'n |
| | | | | | | | | | | | | | |
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\$100,000 of compensation from the organization 0

See Part VII, Section A Continuation sheets

Total number of independent contractors (including but not limited to those listed above) who received more than

| Form 990 Children | 's Heart | :1i | nk | : | | | | | 41-130 | 7457 |
|--|----------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|---------------------|-----------------|---------------|
| Part VII Section A. Officers, Directors, Tru | ıstees, Key Er | nplo | yee | s, aı | nd H | lighe | est (| Compensated Employe | ees (continued) | |
| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
| Name and title | Average | | | | ition | | | Reportable | Reportable | Estimated |
| | hours | (cl | | | | арр | ly) | compensation | compensation | amount of |
| | per | | | | | m | , | from | from related | other |
| | week | | | | | ee Ge | | the | organizations | compensation |
| | (list any | ctor | | | | l ge | | organization | (W-2/1099-MISC) | from the |
| | hours for | dire | | | | ed en | | (W-2/1099-MISC) | , | organization |
| | related | lee ol | stee | | | ensat | | , | | and related |
| | organizations | Individual trustee or director | Institutional trustee | | эуее | Highest compensated employee | | | | organizations |
| | below | idua | tution | ъ | ld me | esto | er | | | |
| | line) | Indiv | Instii | Officer | Key employee | High | Former | | | |
| (27) Dannette Smith | 0.40 | | | | | | | | | |
| Director | | Х | | | | | | 0. | 0. | 0. |
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| Total to Part VII, Section A, line 1c | | | | | | | | | | |
| | | | | | | | | | | |

| Pa | rt V | Ш | Statement of Revenue | | | | | |
|--|-------------|-------------------------|--|--------------------------|-------------------|--|--------------------------------------|---|
| | | | Check if Schedule O contains a respon | se or note to any lin | | | | |
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts | 2 | b c d e f g h a b c d e | Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions) All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in lines 1a-1f Total. Add lines 1a-1f All other program service revenue | Business Code | 4,096,946. | | | SECTIONS 312 - 314 |
| | | | Total. Add lines 2a-2f | | | | | |
| | 3 4 5 | | Investment income (including dividends, into other similar amounts) Income from investment of tax-exempt bon Royalties | d proceeds | 18,654. | | | 18,654. |
| | 6 | b | Gross rents 6a Less: rental expenses 6b | (ii) Personal | | | | |
| | | d | Rental income or (loss) Net rental income or (loss) Gross amount from sales of assets other than inventory (i) Securities 7a | es (ii) Other | | | | |
| Revenue | | С | Less: cost or other basis and sales expenses 7b Gain or (loss) 7c | | | | | |
| Other R | 8 | а | Net gain or (loss) Gross income from fundraising events (not including \$ 490,502 • of contributions reported on line 1c). See Part IV, line 18 Less: direct expenses | 8a 74,981. 8b144,596. | | | | |
| | | | Net income or (loss) from fundraising event | | -69,615. | | | -69,615. |
| | 9 | а | Gross income from gaming activities. See Part IV, line 19 | 9a | | | | 03,013. |
| | | | | 9b | | | | |
| | | | Net income or (loss) from gaming activities Gross sales of inventory, less returns | | | | | |
| | | b | and allowances Less: cost of goods sold | 10a 10b | | | | |
| | | С | Net income or (loss) from sales of inventory | | | | | |
| sn | 44 | _ | | Business Code | | | | |
| Miscellaneous Revenue | 11 | a b | | | | | | |
| ella | | C | | | | | | |
| lisc. Re | | | All other revenue | | | | | |
| | | | Total. Add lines 11a-11d | | | | | |
| | 12 | | Total revenue. See instructions | | 4,045,985. | 0. | 0. | -50,961. |

Form 990 (2022) Children's Heartlink Part IX Statement of Functional Expenses

| Sect | ion 501(c)(3) and 501(c)(4) organizations must compl | ete all columns. All othe | r organizations must com | plete column (A). | |
|--------|---|---------------------------|------------------------------|-------------------------------------|-----------------------------------|
| | Check if Schedule O contains a respons | | - | | |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | 150,000. | 150,000. | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 657 516 | 270 725 | 77 051 | 201 720 |
| _ | trustees, and key employees | 657,516. | 378,735. | 77,051. | 201,730. |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | 928,423. | 540,193. | 94,793. | 293,437. |
| 7 | Other salaries and wages | 340,443. | 540,193. | 74,/73. | 433,43/. |
| 8 | Pension plan accruals and contributions (include | 48,944. | 25,177. | 13,533. | 10 23/ |
| _ | section 401(k) and 403(b) employer contributions) | 54,806. | 28,193. | 15,159. | 10,234. 11,454. |
| 9 | Other employee benefits | 113,608. | 66,199. | 11,543. | 35,866. |
| 10 | Payroll taxes | 113,000. | 00,199. | 11,545. | 33,000. |
| 11 | Fees for services (nonemployees): | | | | |
| a | Management | 10,583. | 8,939. | 1,486. | 158. |
| b | | 120,201. | 0,555. | 120,201. | 150. |
| | Accounting | 120,201. | | 120,201. | |
| u e | Lobbying | | | | |
| f | Investment management fees | | | | |
| g | | | | | |
| 9 | column (A), amount, list line 11g expenses on Sch 0.) | 199,216. | 74,340. | 50,049. | 74,827. |
| 12 | Advertising and promotion | 1,987. | , | 195. | 1,792. |
| 13 | Office expenses | 17,043. | 361. | 15,037. | 1,645. |
| 14 | Information technology | 30,563. | 435. | 23,484. | 6,644. |
| 15 | Royalties | , | | | • |
| 16 | Occupancy | 48,594. | | 48,594. | |
| 17 | Travel | 256,821. | 244,316. | 2,027. | 10,478. |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 5,741. | 5,598. | 119. | 24. |
| 20 | Interest | 816. | | 816. | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 31,296. | 4,071. | 27,225. | |
| 23 | Insurance | 13,073. | | 13,073. | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) | | | | |
| а | Training and Education | 185,868. | 181,258. | 3,840. | 770. |
| b | Dues/Subscriptions | 40,627. | 30,217. | 2,628. | 7,782. |
| С | Other expenses | 24,931. | 18,542. | 1,613. | 4,776. |
| d | Bank Fees | 23,747. | 17,662. | 1,536. | 4,549. |
| е | All other expenses | | | | - |
| 25 | Total functional expenses. Add lines 1 through 24e | 2,964,404. | 1,774,236. | 524,002. | 666,166. |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | 000 |

Form 990 (2022) Part X Balance Sheet

| Fai | IL A | Balance Sheet | | | | | |
|-----------------------------|------|---|------------|-----------------------|--------------------------|----------|---------------------------|
| | | Check if Schedule O contains a response or no | ote to any | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | 62,538. | 1 | 173,614. | |
| | 2 | Savings and temporary cash investments | | | 2,086,808. | 2 | 2,409,949. |
| | 3 | Pledges and grants receivable, net | | | 175,437. | 3 | 349,227. |
| | 4 | Accounts receivable, net | | | 22,500. | 4 | 0. |
| | 5 | Loans and other receivables from any current | | | | | |
| | | trustee, key employee, creator or founder, sub | stantial c | ontributor, or 35% | | | |
| | | controlled entity or family member of any of the | ese perso | ons | | 5 | |
| | 6 | Loans and other receivables from other disqua | lified per | sons (as defined | | | |
| | | under section 4958(f)(1)), and persons describe | ed in sec | tion 4958(c)(3)(B) L | | 6 | |
| Ś | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | | 8 | |
| ¥ | 9 | Prepaid expenses and deferred charges | | | 22,076. | 9 | 74,736. |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 528,222. | | | |
| | b | Less: accumulated depreciation | 10b | 399,314. | 136,887. | 10c | 128,908. |
| | 11 | Investments - publicly traded securities | | | | 11 | 498,698. |
| | 12 | Investments - other securities. See Part IV, line | 11 | | | 12 | |
| | 13 | Investments - program-related. See Part IV, line | | | 13 | | |
| | 14 | Intangible assets | | 14 | | | |
| | 15 | Other assets. See Part IV, line 11 | | 0. | 15 | 12,060. | |
| | 16 | Total assets. Add lines 1 through 15 (must eq | | 1 | 2,506,246. | 16 | 3,647,192. |
| | 17 | Accounts payable and accrued expenses | 92,666. | 17 | 122,199. | | |
| | 18 | Grants payable | | 18 | | | |
| | 19 | Deferred revenue | 77,500. | 19 | 97,128. | | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete | Part IV | of Schedule D | | 21 | |
| S | 22 | Loans and other payables to any current or for | mer offic | er, director, | | | |
| Liabilities | | trustee, key employee, creator or founder, sub | stantial c | ontributor, or 35% | | | |
| abi | | controlled entity or family member of any of the | ese perso | ons | | 22 | |
| | 23 | Secured mortgages and notes payable to unre | lated thir | d parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelate | ed third p | parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, p | ayables | to related third | | | |
| | | parties, and other liabilities not included on line | es 17-24) | . Complete Part X | | | |
| | | of Schedule D | | | 0. | 25 | 12,360. |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 170,166. | 26 | 231,687. |
| | | Organizations that follow FASB ASC 958, ch | eck her | e X | | | |
| Ses | | and complete lines 27, 28, 32, and 33. | | | | | |
| an | 27 | | | | 1,934,304. | 27 | 1,769,203. |
| Ba | 28 | Net assets with donor restrictions | | | 401,776. | 28 | 1,646,302. |
| Pun | | Organizations that do not follow FASB ASC | 958, che | eck here | | | |
| Ē | | and complete lines 29 through 33. | | | | | |
| Net Assets or Fund Balances | 29 | Capital stock or trust principal, or current fund | | | | 29 | |
| se | 30 | Paid-in or capital surplus, or land, building, or e | | | 30 | | |
| t As | 31 | Retained earnings, endowment, accumulated i | | | 0 225 225 | 31 | 2 44 5 5 2 5 |
| Š | 32 | Total net assets or fund balances | | | 2,336,080. | 32 | 3,415,505. |
| | 33 | Total liabilities and net assets/fund balances | | | 2,506,246. | 33 | 3,647,192. |

| LOH | 1990 (2022) CIIII di eli Silledi CIIIIK | 4 T | T 3 0 7 - | . | Pag | ge 🕰 |
|-----|---|------------|-----------|--------------|-----|------|
| Pa | t XI Reconciliation of Net Assets | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | |
| | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 4 | ,045 | 5,9 | 85. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 2 | ,964 | 1,4 | 04. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 1 | ,081 | L,5 | 81. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 2 | , 336 | 5,0 | 80. |
| 5 | Net unrealized gains (losses) on investments | 5 | | -2 | 2,1 | 56. |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | |
| | coluṃn (B)) | 10 | 3 | <u>, 415</u> | 5,5 | 05. |
| Pa | t XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | X |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | Ο. | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | | |
| | consolidated basis, or both: | | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sche | edule C |). | | | |
| 3а | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ed auc | dit | | | |
| | ar audita, avalais why an Cahadula O and dasariba any atana takan ta undarga ayah aydita | | | OI- | | 1 |

232012 12-13-22

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number 41-1307457

| Pa | art I | Reason for Public C | Charity Status. | (All organizations must o | omplete th | nis part.) S | ee instructions. | | | | | |
|------|------------|--|----------------------------|---|------------------|------------------|-----------------------------|----------------------------|--|--|--|--|
| The | orgar | nization is not a private found | ation because it is: (F | For lines 1 through 12, c | heck only | one box.) | | | | | | |
| 1 | | A church, convention of ch | urches, or associatio | n of churches described | in sectio | n 170(b)(1 | I)(A)(i). | | | | | |
| 2 | \Box | A school described in sect i | ion 170(b)(1)(A)(ii). (| Attach Schedule E (Forn | n 990).) | | | | | | | |
| 3 | 一 | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). | | | | | | | | | | |
| 4 | H | A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | | | | |
| 7 | ш | city, and state: | | | | | | | | | | |
| 5 | | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in | | | | | | | | | | |
| | | section 170(b)(1)(A)(iv). (Complete Part II.) | | | | | | | | | | |
| 6 | | A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). | | | | | | | | | | |
| 7 | X | | | | | | | | | | | |
| | | section 170(b)(1)(A)(vi). (Complete Part II.) | | | | | | | | | | |
| 8 | | A community trust describe | ed in section 170(b)(| (1)(A)(vi). (Complete Par | t II.) | | | | | | | |
| 9 | | An agricultural research org | ganization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | ınction with a land-grant | college | | | | |
| | | or university or a non-land-g | grant college of agric | ulture (see instructions). | Enter the i | name, city | , and state of the college | or | | | | |
| | | university: | | | | | | | | | | |
| 10 | | An organization that norma | lly receives (1) more | than 33 1/3% of its supp | ort from c | ontributior | ns, membership fees, and | d gross receipts from | | | | |
| | | activities related to its exem | npt functions, subjec | t to certain exceptions; a | and (2) no | more than | 33 1/3% of its support f | rom gross investment | | | | |
| | | income and unrelated busing | ness taxable income | (less section 511 tax) fro | m busines | sses acqui | red by the organization a | after June 30, 1975. | | | | |
| | | See section 509(a)(2). (Cor | mplete Part III.) | | | | | | | | | |
| 11 | Щ | An organization organized a | and operated exclusi | vely to test for public sa | fety. See | section 50 | 09(a)(4). | | | | | |
| 12 | | An organization organized a | and operated exclusi | vely for the benefit of, to | perform t | he functio | ns of, or to carry out the | purposes of one or | | | | |
| | | more publicly supported or | - | | | | | Check the box on | | | | |
| | | lines 12a through 12d that | describes the type of | f supporting organization | n and com | plete lines | 12e, 12f, and 12g. | | | | | |
| а | ı | | anization operated, s | upervised, or controlled | by its supp | oorted org | anization(s), typically by | giving | | | | |
| | | the supported organization | on(s) the power to rec | gularly appoint or elect a | majority o | of the direc | tors or trustees of the su | upporting | | | | |
| | _ | organization. You must o | complete Part IV, Se | ections A and B. | | | | | | | | |
| b |) <u> </u> | | anization supervised | or controlled in connect | ion with it | s supporte | ed organization(s), by have | ving | | | | |
| | | control or management o | f the supporting orga | anization vested in the sa | ame perso | ns that co | ntrol or manage the supp | ported | | | | |
| | _ | organization(s). You mus | t complete Part IV, | Sections A and C. | | | | | | | | |
| C | ; | | - | | | | • • | ed with, | | | | |
| | | its supported organization | | | | | | | | | | |
| C | ı | | integrated. A supp | orting organization oper | ated in co | nnection v | vith its supported organiz | zation(s) | | | | |
| | | that is not functionally int | - | | • | | • | /eness | | | | |
| | | requirement (see instructi | ions). You must con | nplete Part IV, Sections | A and D, | and Part | V. | | | | | |
| e | • L | Check this box if the orga | | | | | Type I, Type II, Type III | | | | | |
| | | functionally integrated, or | | nally integrated supportion | ng organiz | ation. | | | | | | |
| f | Ent | er the number of supported o | organizations | | | | | | | | | |
| | | vide the following informatior (i) Name of supported | about the supporte | d organization(s). (iii) Type of organization | (iv) Is the orga | anization listed | (v) Amount of monetary | (vi) Amount of other | | | | |
| | | organization | (11) E114 | (described on lines 1-10 | in your governi | ing document? | support (see instructions) | support (see instructions) | | | | |
| | | organization | | above (see instructions)) | Yes | No | capport (coo mondentino) | capport (coe mondenone) | | | | |
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| Tota | al | | | | | | <u> </u> | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Se | ction A. Public Support | | | | | | |
|------|---|---------------------|---------------------|---------------------|--------------------|----------|------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 2915606. | 2222597. | 1988818. | 2731042. | 4096946. | 13955009. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 2915606. | 2222597. | 1988818. | 2731042. | 4096946. | 13955009. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 4262982. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 9692027. |
| Se | ction B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Amounts from line 4 | 2915606. | 2222597. | 1988818. | 2731042. | | 13955009. |
| | Gross income from interest, | 2323333 | | | 2,010121 | 10303100 | 20300000 |
| Ü | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 4,063. | 1,471. | 3,968. | 1,098. | 18,654. | 29,254. |
| ٥ | Net income from unrelated business | 4,003. | 1,11 | 3,300. | 1,000. | 10,034. | 23,234. |
| 9 | | | | | | | |
| | activities, whether or not the | | | | | | |
| 40 | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | 13984263. |
| | Total support. Add lines 7 through 10 | | | | | 12 | <u>µ3904203.</u> |
| | Gross receipts from related activities, | • | , | | | | |
| 13 | First 5 years. If the Form 990 is for the | - | | • | | | |
| Sa | organization, check this box and storection C. Computation of Publi | | | | | | |
| | Public support percentage for 2022 (I | | | aluma (f) | | 14 | 69.31 % |
| | Public support percentage from 2021 | | | | | 15 | 69.31 % |
| | 33 1/3% support test - 2022. If the o | | | | | | |
| 102 | | | | | | | |
| L | stop here. The organization qualifies 33 1/3% support test - 2021. If the o | | | | | | |
| | | | | | | | |
| 47. | and stop here. The organization qual | | | | | | |
| 1/2 | 1 10% -facts-and-circumstances test | _ | | | | | |
| | and if the organization meets the fact | | | = | | _ | |
| | meets the facts-and-circumstances te | - | | * | - | 7 | |
| k | 10% -facts-and-circumstances test | _ | | | | | 10% or |
| | more, and if the organization meets the | | | | - | | |
| | organization meets the facts-and-circu | | | | | | |
| 18 | Private foundation. If the organization | n did not check a l | oox on line 13, 16a | a, 16b, 17a, or 17b | , check this box a | | (Form 990) 2022 |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sed | ction A. Public Support | slow, picase comp | oicte i art ii.j | | | | |
|-----|--|--------------------|---------------------------|-----------------------|---------------------|---------------------|-----------|
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Gifts, grants, contributions, and membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or bus- | | | | | | |
| _ | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Amounts from line 6 | (a) 2010 | (6) 2019 | (6) 2020 | (4) 2021 | (6) 2022 | (i) iotai |
| | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | J | | , | • | () () | · — |
| | check this box and stop here | | | | | | |
| | ction C. Computation of Publi | | | | | | |
| | Public support percentage for 2022 (li | , ,,, | • | column (f)) | | 15 | % |
| | Public support percentage from 2021 | | | | | 16 | % |
| | ction D. Computation of Inves | | | . 10 1 (0) | | 14-1 | |
| | Investment income percentage for 20 | | | | | 17 | % |
| | Investment income percentage from 2 | | | | | 18 | % 7 in |
| 198 | 33 1/3% support tests - 2022. If the | | | | | | |
| b | more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the | organization did r | not check a box or | line 14 or line 19a | a, and line 16 is m | ore than 33 1/3%, a | and |
| | line 18 is not more than 33 1/3%, che | ck this box and st | top here. The orga | anization qualifies a | as a publicly supp | orted organization | |
| 20 | Private foundation. If the organization | n did not check a | hox on line 14 19 | a or 19h check th | nis hox and see in | structions | |

232023 12-09-22

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
|-----|----------|----|
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232024 12-09-22

Schedule A (Form 990) 2022

| Par | Supporting Organizations (continued) | | | |
|------|---|---------|-----|----|
| | _ | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | | 11c | | |
| Sect | tion B. Type I Supporting Organizations | | | |
| | _ | | Yes | No |
| | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | |
| | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sect | tion C. Type II Supporting Organizations | | | |
| | _ | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sect | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| C1 | supported organizations played in this regard. | 3 | | |
| Sect | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions) | uctions | | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | 0- | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | 2h | | |
| | these activities but for the organization's involvement. Perent of Supported Organizations. Answer lines 3a and 3h below. | 2b | | |
| | Parent of Supported Organizations. Answer lines 3a and 3b below. Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | 3a | | |
| | trustees of each of the supported organizations? <i>If</i> "Yes" or "No" provide details in Part VI. Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | Ju | | |
| | of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. | 3b | | |
| | or no eappeared organizations: If Teo. Describe III i with the file fold diaved by the organization in this redain | -N | | |

of its supported organizations? *If* "Yes," describe in **Part VI** the role played by the organization in this regard.

3b | 232025 12-09-22 Schedule A (Form 990) 2022

| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting | ng Organi: | zations | |
|------|--|-----------------|----------------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyi | ng trust on N | ov. 20, 1970 (<i>explain in</i> | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mus | | • | T |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| a | Average monthly value of securities | 1a | | |
| | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| e | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | ally integrated | Type III supporting orga | anization (see |
| | instructions) | , , | | • |

Schedule A (Form 990) 2022

| | rt V Type III Non-Functionally Integrated 509(| | nizations (continu | | 1-130/43/ Page 7 |
|------|---|-------------------------------|---------------------------------------|--------------|---|
| Sect | ion D - Distributions | · / / 11 | Contine | <i>1</i> 00/ | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exer | mpt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | | |
| | organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | 3 | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| _5 | Qualified set-aside amounts (prior IRS approval required - pro | ovide details in Part VI) | | 5 | |
| _6 | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| _7_ | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | |
| | (provide details in Part VI). See instructions. | | | 8 | |
| 9 | Distributable amount for 2022 from Section C, line 6 | | | 9 | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | |
| Sect | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributior Pre-2022 | ıs | (iii) Distributable Amount for 2022 |
| 1 | Distributable amount for 2022 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2022 (reason- | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2022 | | | | |
| а | From 2017 | | | | |
| b | From 2018 | | | | |
| С | From 2019 | | | | |
| d | From 2020 | | | | |
| е | From 2021 | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2022 distributable amount | | | | |
| i | Carryover from 2017 not applied (see instructions) | | | | |
| | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2022 from Section D, | | | | |
| | line 7: | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2022 distributable amount | | | | |
| С | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2022, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2022. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2023. Add lines 3j | | | | |
| | and 4c. | | | | |
| 8 | Breakdown of line 7: | | | | |
| а | Excess from 2018 | | | | |
| | Excess from 2019 | | | | |
| | EXCESS HOTT 2019 | | | | |
| b | Excess from 2020 | | | | |
| b | | | | | |

Schedule A (Form 990) 2022

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2022

Name of the organization **Employer identification number** Children's Heartlink 41-1307457 Organization type (check one):

| or gameation t | Constant, |
|----------------------------|--|
| Filers of: | Section: |
| Form 990 or 99 | EZ X 501(c)(3) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |
| - | anization is covered by the General Rule or a Special Rule . ion 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. |
| General Rule | |
| | rganization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. |
| Special Rules | |
| sectio contril | rganization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one tor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; rm 990-EZ, line 1. Complete Parts I and II. |
| contril literary | rganization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one tor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering column (b) instead of the contributor name and address), II, and III. |
| year, o is che purpo | rganization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the attributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ed, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively, charitable, etc., contributions totaling \$5,000 or more during the year |
| answer "No" or | nization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify of the filing requirements of Schedule B (Form 990). |

that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization Employer identification number Children's Heartlink

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | onal space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$177,944. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$229,000 | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person Payroll Noncash (Complete Part II for noncash contributions.) |

41-1307457

Page 3

Name of organization Employer identification number

Children's Heartlink

41-1307457

| Part II | Noncash Property (see instructions). Use duplicate copies of Part | II if additional space is needed. | |
|------------------------------|---|---|------------------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| 223453 11-15 | | | Schedule B (Form 990) (2022) |

Page 4

Name of organization **Employer identification number** Children's Heartlink 41-1307457 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

Children's Heartlink

Employer identification number 41-1307457

| Par | | | or Accounts. Complete if the |
|--------|--|---|--------------------------------------|
| | organization answered "Yes" on Form 990, Part IV, lin | e 6. (a) Donor advised funds | (b) Funds and other accounts |
| | Takel assessed as and of season | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 3 | Aggregate value of contributions to (during year) Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in v | writing that the assets held in donor advis | eed funds |
| J | are the organization's property, subject to the organization's | _ | |
| 6 | Did the organization inform all grantees, donors, and donor a | | |
| | for charitable purposes and not for the benefit of the donor o | | |
| | | | |
| Par | | | |
| 1 | Purpose(s) of conservation easements held by the organization | on (check all that apply). | |
| | Preservation of land for public use (for example, recrea | tion or education) Preservation o | f a historically important land area |
| | Protection of natural habitat | Preservation o | f a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualif | fied conservation contribution in the form | |
| | day of the tax year. | | Held at the End of the Tax Year |
| | Total number of conservation easements | | l l |
| | | | I I |
| | Number of conservation easements on a certified historic stru | | 2c |
| d | Number of conservation easements included in (c) acquired a | • | |
| • | historic structure listed in the National Register | | |
| 3 | Number of conservation easements modified, transferred, rel | eased, extinguished, or terminated by the | e organization during the tax |
| 4 | year Number of states where property subject to conservation eas | coment is located | |
| 5 | Does the organization have a written policy regarding the per | | |
| Ŭ | violations, and enforcement of the conservation easements it | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | |
| | | | , |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | lling of violations, and enforcing conserva | tion easements during the year |
| | | | |
| 8 | Does each conservation easement reported on line 2(d) abov | e satisfy the requirements of section 170 | (h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation | on easements in its revenue and expense | statement and |
| | balance sheet, and include, if applicable, the text of the footn | note to the organization's financial statem | ents that describes the |
| Dos | organization's accounting for conservation easements. | i Aut Historiaal Trassures or Of | thay Cimilay Assats |
| Par | t III Organizations Maintaining Collections of | | ther Similar Assets. |
| | Complete if the organization answered "Yes" on Form | | |
| па | If the organization elected, as permitted under FASB ASC 95 | • | |
| | of art, historical treasures, or other similar assets held for pub | , , | ' |
| h | service, provide in Part XIII the text of the footnote to its finar | | |
| D | If the organization elected, as permitted under FASB ASC 95 art, historical treasures, or other similar assets held for public | | |
| | provide the following amounts relating to these items: | exhibition, education, or research in full | lerance of public service, |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | | | |
| 2 | If the organization received or held works of art, historical trea | | |
| _ | the following amounts required to be reported under FASB A | | J , F |
| а | Revenue included on Form 990, Part VIII, line 1 | · | \$ |
| | Assets included in Form 990, Part X | | |
| | For Paperwork Reduction Act Notice, see the Instructions | | Schedule D (Form 990) 2022 |

to be sold to raise funds rather than to be maintained as part of the organization's collection?

Distributions during the year

Ending balance

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

(a) Current year

Loan or exchange program

Other

(b) Prior year

b

С

collection items (check all that apply):

Preservation for future generations

reported an amount on Form 990, Part X, line 21.

If "Yes," explain the arrangement in Part XIII and complete the following table:

Public exhibition

1a Beginning of year balance

Permanent endowment Term endowment

Other expenditures for facilities

Contributions Net investment earnings, gains, and losses Grants or scholarships

and programs Administrative expenses End of year balance

Board designated or quasi-endowment

The percentages on lines 2a, 2b, and 2c should equal 100%.

Scholarly research

| - | organization by: | ar or are organization and | a are riola aria aariii iiotor | 04 101 1110 | | Yes | No |
|----|---|--------------------------------------|---------------------------------|------------------------------|------------------|--------|-----|
| | (i) Unrelated organizations | | | | 3a(i) | | |
| | (ii) Related organizations | | | | 3a(ii) | | |
| b | If "Yes" on line 3a(ii), are the related organization | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the org | anization's endowment f | unds. | | | | |
| Pa | rt VI Land, Buildings, and Equipmen | t. | | | | | |
| | Complete if the organization answered "Y | es" on Form 990, Part IV | /, line 11a. See Form 990 | , Part X, line 10. | | | |
| | Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Boo | k valu | е |
| 1a | Land | | | | | | |
| b | | | 432,958. | 321,570. | 11 | 1,3 | 88 |
| С | Leasehold improvements | | | | | | |
| d | | | 95,264. | 77,744. | 1 | 7,5 | 20 |
| е | Other | | | | | | |
| | al. Add lines 1a through 1e. <i>(Column (d) must equa</i> | l Form 990. Part X. colun | nn (B). line 10c.) | | 12 | 8,9 | 08 |
| | | | | | ule D (Forr | n 990) | 202 |

232052 09-01-22

| a) Description of security or category (including name of security) | (b) Book value | 11b. See Form 990, Part X, line 12.(c) Method of valuation: Cost or end- | of-vear market value |
|--|----------------------------|---|-----------------------|
| F | (b) Book value | (b) Method of Validation: elect of end | or your marrier value |
| Financial derivatives Closely held equity interests | | | |
| | | | |
| Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| al. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| art VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | | | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end- | of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | 11d. See Form 990, Part X, line 15. | |
| (a) [| Description | | (b) Book value |
| | Description | | (b) Book value |
| (1) | Description | | (b) Book value |
| (1) (2) | Description | | (b) Book value |
| (1) (2) (3) | Description | | (b) Book value |
| (1) (2) (3) (4) | Description | | (b) Book value |
| (1) (2) (3) (4) (5) | Description | | (b) Book value |
| (1) (2) (3) (4) (5) | Description | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) | Description | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) | Description | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) | | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line | | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of | 15.) | | |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) (al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) (al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) (al. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) Lease liability (3) | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) Lease liability | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) Lease liability (3) | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) Lease liability (3) (4) | 15.) | | (b) Book value |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) Lease liability (3) (4) (5) | 15.) | | |
| (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line art X Other Liabilities. Complete if the organization answered "Yes" of (a) Description of liability (1) Federal income taxes (2) Lease liability (3) (4) (5) (6) | 15.) | | (b) Book value |

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

| 4 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | 1 | 4,585,119. |
|----------------------|---|---------------------------|------------------------|
| 1 | Total revenue, gains, and other support per audited financial statements | | 4,303,113. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 2 156 | |
| a | Net unrealized gains (losses) on investments 2a Donated services and use of facilities 5 | $\frac{-2,156.}{41,290.}$ | |
| b | | 41,200. | |
| C | | | |
| d | | 20 | 539 13/ |
| е 3 | • | | 539,134. 4,045,985. |
| 4 | Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | 1,013,303. |
| + a | | | |
| a b | | | |
| C | A 1112 A 1149 | 4c | 0. |
| 5 | Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | 4,045,985. |
| | rt XII Reconciliation of Expenses per Audited Financial Statements With Expe | | n. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | • | |
| 1 | Total expenses and losses per audited financial statements | 1 | 3,505,694. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | , , |
| а | | 41,290. | |
| b | | , | |
| c | a | | |
| d | | | |
| e | | 2e | 541,290. |
| 3 | Subtract line 2e from line 1 | | 2,964,404. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | | | |
| b | | | |
| c | | 4c | 0 |
| _ | | 1 46 | U • |
| 5 | | | 2,964,404. |
| Pa | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information. ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | |
| Pa i rovi | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information. | 5 | 2,964,404. |
| Pa i rovi | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i rovi | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i rovi | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa l | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i Provi | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |
| Pa i Provi | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) rt XIII Supplemental Information. ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b | 5 | 2,964,404. |

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

Inspection

Name of the organization **Employer identification number**

| Children's Hear | tlink | | | 41-130745 | 57 | | | | | | | |
|----------------------------------|---|----------------------------|---|--|------------------------|--|--|--|--|--|--|--|
| Part I General Infor | mation on A | ctivities Out | side the United States. Compl | ete if the organization answered " | res" on | | | | | | | |
| Form 990, Part IV | /, line 14b. | | | | | | | | | | | |
| 1 For grantmakers. Does | 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, | | | | | | | | | | | |
| the grantees' eligibility for | the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 2 For grantmakers. Desc | 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the | | | | | | | | | | | |
| United States. | | | | | | | | | | | | |
| | | | an be duplicated if additional space is r | 1 ' | | | | | | | | |
| (a) Region | (b) Number of | (c) Number of | (d) Activities conducted in the region | | (f) Total expenditures | | | | | | | |
| | offices | employees, agents, and | (by type) (such as, fundraising, pro- | is a program service, | for and | | | | | | | |
| | in the region | independent contractors | gram services, investments, grants to recipients located in the region) | describe specific type of service(s) in the region | investments | | | | | | | |
| | | in the region | recipients located in the region) | ., | in the region | | | | | | | |
| | | | | Clinical | | | | | | | | |
| | | | | education/training and | | | | | | | | |
| | | | | other partner site | | | | | | | | |
| South Asia | 0 | 2 | Program Services | support in addition to | 863,966. | | | | | | | |
| | | | | Clinical | | | | | | | | |
| | | | | education/training and | | | | | | | | |
| | | | | other partner site | | | | | | | | |
| South America | 0 | 0 | Program Services | support | 484,157. | | | | | | | |
| | | | | Clinical | | | | | | | | |
| | | | | education/training and | | | | | | | | |
| East Asia and the | | | | other partner site | | | | | | | | |
| Pacific | 0 | 1 | Program Services | support | 374,837. | | | | | | | |
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| | | | | | | | | | | | | |
| 3 a Subtotal | 0 | 3 | | | 1,722,960. | | | | | | | |
| b Total from continuation | | | | | | | | | | | | |
| sheets to Part I | 0 | 0 | | | 0. | | | | | | | |
| c Totals (add lines 3a | | | | | | | | | | | | |
| and 3b) | 0 | 3 | | | 1,722,960. | | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022

232071 10-17-22

See Part V for Column (e) descriptions

| recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. | | | | | | | | |
|--|---|--------------------------|--|--------------------------|---------------------------------|----------------------------------|---------------------------------------|---|
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
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| exempt 501(c)(3) orga | inization by the IRS, o | or for which the grantee | ecognized as charities by the or counsel has provided a section. | tion 501(c)(3) equ | uivalency letter | | | 1 |

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any

| Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. | | | | | | | | |
|--|------------|--------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------------|--|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) | |
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Schedule F (Form 990) 2022 Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | X No |
|---|---|-----|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | Yes | X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | Yes | X No |

Schedule F (Form 990) 2022

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Children's Heartlink

Part I, Line 2:

Children's Heartlink periodically sends funds to our partner sites for training and for charitable treatment for partners in need. We typically work with a charitable foundation attached to the hospital for these transfers. The foundation usually has a list of patients on waiting lists who have been pre-approved for charitable support based on a number of criteria pertinent to the country or region where the hospital is located. Children's Heartlink requests that our partner sites have completed due diligence and that the patients identified for free care do come from needy families and they are under 18 years old, or are adults but suffer from congenital heart malformation. Individuals from this group receive care with the funds or supplies provided by Children's Heartlink. After the patients have received care, the partner sites or the foundations provide a report to Children's Heartlink.

| Par | t. | Ι, | 11 | .ne | 3 | : |
|-----|----|----|----|-----|---|---|
| | | | | | | |

Accrual method

Part I, Line 3, Column (e):

Region: South Asia

(e) Specific Types of Services in Region: Clinical education/training
and other partner site support in addition to infection control

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Attach to Form 990 or Form 990-EZ. Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| Name of the organization Employer identification number | | | | | | | |
|--|--|--|--|---|-------|---|---|
| Childre | | 41-1307457 | | | | | |
| | Complete if the organization answe | red "Y | es" or | Form 990, Part IV, I | ine 1 | 7. Form 990-EZ | filers are not |
| required to complete this par | | | | , | | | |
| Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid individed compensated at least \$5,000 by the | e Solicitat f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with previduals or entities (fundraisers) pursua | tion of tion of fundra (includ | non-govern govern dising of onal fu | overnment grants nment grants events ficers, directors, trus undraising services? | | Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundra have cu or con contribu | ustody trol of | (iv) Gross receipts from activity | to (| Amount paid or retained by) fundraiser ted in col. (i) | (vi) Amount paid to (or retained by) organization |
| | | Yes | No | | | | |
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| Total | | | | | | | |
| 3 List all states in which the organizatio or licensing. | n is registered or licensed to solicit o | ontribu | utions | or has been notified | it is | exempt from re | gistration |
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232081 10-27-22

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000

| | | of fundraising event contributions and gro | oss income on Form 990 | EZ, lines 1 and 6b. List | events with gross receip | ts greater than \$5,000. |
|-----------------|-------------|---|-------------------------|----------------------------|--------------------------|--|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events None | (d) Total events (add col. (a) through |
| | | | Gala (event type) | (event type) | (total number) | col. (c)) |
| Revenue | | | - | | (1010.110.1100.) | |
| Reve | 1 | Gross receipts | 565,483. | | | 565,483. |
| | 2 | Less: Contributions | 490,502. | | | 490,502. |
| | 3 | Gross income (line 1 minus line 2) | 74,981. | | | 74,981. |
| | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | | |
| Direct Expenses | 6 | Rent/facility costs | 3,020. | | | 3,020. |
| rect Ex | 7 | Food and beverages | 35,190. | | | 35,190. |
| | 8 | Entertainment | 57,813. | | | 57,813. |
| | 9 | Other direct expenses | | | | 48,574. |
| | 10 | , | | | | 144,597. |
| D | 11 art l | | | .000 Day IV line 10 au | | -69,616. |
| 1 6 | 41 L I | Gaming. Complete if the organization \$15,000 on Form 990-EZ, line 6a. | answered res on Form | 1990, Part IV, line 19, or | reported more than | |
| | | Ç 10,000 0111 0111 000 <u>—</u> , 1110 041 | (a) Diama | (b) Pull tabs/instant | (-) Other manifes | (d) Total gaming (add |
| une | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | col. (a) through col. (c)) |
| Revenue | 1 | Gross revenue | | | | |
| e S | 2 | Cash prizes | | | | |
| Direct Expenses | 3 | Noncash prizes | | | | |
| Direct | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % No | Yes % No | Yes % No | |
| | 7 | Direct expense summary. Add lines 2 through | n 5 in column (d) | | | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (d) | | | |
| _ | | to the estate (A) to take the estate the estate of | | | | |
| | | ter the state(s) in which the organization conducter the organization licensed to conduct gaming ac | _ | | | Yes No |
| | | No," explain: | | | | |
| 10a | | ere any of the organization's gaming licenses re | evoked suspended orte | rminated during the tax | vear? | Yes No |
| | | Yes," explain: | | | , | |
| | _ | | | | | |
| 2320 | 82 10 |)-27-22 | | | Sche | edule G (Form 990) 2022 |

Schedule G (Form 990) 2022

| Sch | edule G (Form 990) 2022 Children's Heartlink 4 | 1-1307457 | Page 3 |
|-----|--|-----------------------|---------|
| 11 | Does the organization conduct gaming activities with nonmembers? | Yes | ☐ No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | | |
| | to administer charitable gaming? | Yes | ☐ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | |
| | a The organization's facility | 13a | % |
| | An outside facility | | % |
| | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | |
| • | | | |
| | Name | | |
| | | | |
| | Addraga | | |
| | Address | | |
| 15a | a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | ☐ No |
| k | If "Yes," enter the amount of gaming revenue received by the organization \$ and the amou | nt | |
| | of gaming revenue retained by the third party \$ | | |
| , | c If "Yes," enter name and address of the third party: | | |
| • | The first traine and address of the time party. | | |
| | Name | | |
| | Hamo | | |
| | Addraga | | |
| | Address | | |
| 40 | | | |
| 16 | Gaming manager information: | | |
| | | | |
| | Name | | |
| | | | |
| | Gaming manager compensation \$ | | |
| | | | |
| | Description of services provided | | |
| | | | |
| | | | |
| | | | |
| | ☐ Director/officer ☐ Employee ☐ Independent contractor | | |
| | | | |
| 17 | Mandatory distributions: | | |
| á | a Is the organization required under state law to make charitable distributions from the gaming proceeds to | | |
| | retain the state gaming license? | Yes | ☐ No |
| ŀ | • Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in t | he | |
| | organization's own exempt activities during the tax year \$ | - | |
| Pa | irt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); are | nd Part III lines 9 9 | h 10h |
| | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | ,, | ω, .σω, |
| _ | ros, ros, ro, and rro, as approasis. riso provide any additional information. | | |
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| Schedule G | (Form 990) | Children's | Heartlink | 41-1307457 Pa | age 4 |
|------------|---------------------------------|---------------------|-----------|---------------|-------|
| Part IV | (Form 990) Supplemental Info | rmation (continued) | | | |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

| Name of the organization Employer identification number | | | | | | | |
|--|------------------------|------------------------------------|--------------------------|----------------------------------|--|---------------------------------------|---|
| Children' | 41-1307457 | | | | | | |
| Part I General Information on Grants a | nd Assistance | | | | | | |
| 1 Does the organization maintain records | | - | | | | | |
| criteria used to award the grants or assi | stance? | | | | | | X Yes No |
| 2 Describe in Part IV the organization's pr | ocedures for monit | oring the use of grant | funds in the United | States. | | | |
| Part II Grants and Other Assistance to recipient that received more than | | | | | anization answered "Y | es" on Form 990, Part | IV, line 21, for any |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| | | | | | | | Children's Heartlink was |
| Global Alliance for Rheumatic and | | | | | | | formed to save children's |
| Congenital Hearts - 550 West Ellet | | | | | | | lives by transforming |
| Street - Philadelphia, PA 19119 | 82-4892355 | 501(c)(3) | 150,000. | 0. | | | pediatric heart care in |
| | | | | | | | |
| | | | | | | | |
| 2 Enter total number of section 501(c)(3) a | - | • | e line 1 table | | | | 1. |
| 3 Enter total number of other organization | s listed in the line 1 | l table | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

See Part IV for Column (h) descriptions

Schedule I (Form 990) 2022

| Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. | | | | | | | |
|---|--------------------------|--------------------------|---------------------------------------|---|---------------------------------------|--|--|
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance | | |
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| Part IV Supplemental Information. Provide the information req | uired in Part I, lin | e 2; Part III, column | (b); and any other ac | Iditional information. | | | |
| Part I, Line 2: | | | | | | | |
| Grants, and related records, are or | ıtlined w | vithin the | Coherence | Fund grant | | | |
| agreement. Children's Heartlink adm | ministere | d the gran | nt in line | with the | | | |
| requirements. | | | | | | | |
| | | | | | | | |
| Part II, line 1, Column (h): | | | | | | | |
| Name of Organization or Government | ! | | | | | | |
| Global Alliance for Rheumatic and G | Congenita | 1 Hearts | | | | | |
| (h) Purpose of Grant or Assistance | : Childre | n's Heartl | ink was fo | rmed to | | | |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

Children's Heartlink

 $\begin{array}{c} \text{Employer identification number} \\ 41-1307457 \end{array}$

| Pa | art I Questions Regarding Compensation | | | | | | | |
|----|--|----|-----|----|--|--|--|--|
| | · | | Yes | No | | | | |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | | | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | | | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | | | | | |
| | Travel for companions Payments for business use of personal residence | | | | | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | | | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | | | | | |
| | | | | | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | | | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | | | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | | | | | |
| | | | | | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | | | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | | | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | | | | | |
| | Compensation committee Written employment contract | | | | | | | |
| | Independent compensation consultant Compensation survey or study | | | | | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | | | | | |
| | | | | | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | | | | | |
| | organization or a related organization: | _ | | 37 | | | | |
| | Receive a severance payment or change-of-control payment? | 4a | | X | | | | |
| | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | X | | | | |
| С | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | | | | | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | | | | | |
| | Only section 501(a)(2) 501(a)(4) and 501(a)(20) expenientians must complete lines 5.0 | | | | | | | |
| 5 | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: | | | | | | | |
| • | | 5a | | Х | | | | |
| | The organization? Any related organization? | 5b | | X | | | | |
| | If "Yes" on line 5a or 5b, describe in Part III. | 35 | | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | | | | | |
| - | contingent on the net earnings of: | | | | | | | |
| а | The organization? | 6a | | Х | | | | |
| | Any related organization? | 6b | | Х | | | | |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | | | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | Х | | | | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | | | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X | | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | | | |
| | Regulations section 53.4958-6(c)? | 9 | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W | /-2 and/or 1099-MIS/ compensation | C and/or 1099-NEC | (C) Retirement and other deferred (D) Nontaxable benefits | | (E) Total of columns (B)(i)-(D) | in column (B) |
|----------------------------|-------------|---------------------------|--------------------------------------|-------------------------------------|---|---------|------------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) Jackie Boucher | (i) | 190,319. | 0. | 0. | 0. | 16,904. | 207,223. | 0. |
| President | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) Anne Betzner | (i) | 141,610. | 0. | 0. | 0. | 17,127. | 158,737. | 0. |
| VP of Programs and Evaluat | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (i) (ii) | | | | | | | |
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| | (i) (ii) | | | | | | | |
| | (11) | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| |
| Part I, Line 3: |
| The compensation for the president is reviewed and approved by the |
| executive committee. The organization hired an outside compensation analyst |
| to review all positions in 2016. Guidelines for post-2016 compensation were |
| established. The outside compensation analyst provides annual updates to |
| organization salary ranges. |
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Form 8879-TF

THIS IS NOT A FILEABLE COPY ***** IRS e-file Signature Authorization for a Tax Exempt Entity

| • | _ | | | |
|--------------------|---|-----|----|----------|
| , 2022, and ending | 1 | JUN | 30 | , 20 2 3 |

For calendar year 2022, or fiscal year beginning $\begin{tabular}{c} \begin{tabular}{c} \begin{tabular}{c}$

OMB No. 1545-0047

Department of the Treasury

Do not send to the IRS. Keep for your records.

Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service EIN or SSN Name of filer Children's Heartlink 41-1307457 Jackie Boucher Name and title of officer or person subject to tax President Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. $\underline{\mathbb{K}}$ **b** Total revenue, if any (Form 990, Part VIII, column (A), line 12) ______ 1b $\underline{4,045,985}$. Form 990 check here 1a **b Total revenue,** if any (Form 990-EZ, line 9) _______ **2b** 2a Form 990-EZ check here Form 1120-POL check here b Total tax (Form 1120-POL, line 22) 3a Tax based on investment income (Form 990-PF, Part V, line 5) 4a Form 990-PF check here Form 8868 check here b Balance due (Form 8868, line 3c) 5b 5a Form 990-T check here **b Total tax** (Form 990-T, Part III, line 4) 6a 7a Form 4720 check here b Total tax (Form 4720, Part III, line 1) 7b 8a Form 5227 check here **b** FMV of assets at end of tax year (Form 5227, Item D) Form 5330 check here **b** Tax due (Form 5330, Part II, line 19) 9a 9b Form 8038-CP check here **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10b 10a **Declaration and Signature Authorization of Officer or Person Subject to Tax** Part II Under penalties of perjury, I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information processary to answer inquiries and resolve issues related to the payment. I have selected a payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only 81095 X Lauthorize Abdo LLP to enter my PIN Enter five numbers, but ERO firm name do not enter all zeros as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. **** THIS IS NOT A FILEABLE COPY **** Certification and Authentication Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 41321600062 number (EFIN) followed by your five-digit self-selected PIN. Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am

12/14/23 ERO's signature Date

> **ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2022)

Business Returns.

SCHEDULE O (Form 990)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service

Name of the organization

Children's Heartlink

Employer identification number 41-1307457

Form 990, Part III, Line 4a, Program Service Accomplishments:

Programming. Travel resumed, with a total of 14 in-person visits,

approaching pre-pandemic levels. Relationships were renewed and CHL's

new learning plan process was deployed, with 89% of CHL partner

hospitals making progress towards becoming a CoE as planned.

Innovation. CHL completed our pilot of the blended model and HeartLink

Hub, with the successful execution of the Nurse Residency Program,

including demonstrated partner and volunteer satisfaction and strong

program use, as well as meaningful knowledge and practice change among

nurses. CHL advanced significantly in using CoEs to train current

partners in both one-on-one mentorship and more isolated clinical

training opportunities. We secured grant funding to develop a CHL

Extended Reality (XR) strategy to further develop our blended model and

remote demonstration-based learning opportunities.

Accountability, Evaluation and Learning. The Program Team acheived

100% grant spenddown on 90% of grants. Evaluation has been integrated

into educational offerings for accountability and learning. CHL

developed and is utilizing an enhanced system to collect and analyze

activities, outputs and outcomes.

A total of 4,222 clinicians were trained across 232 training sessions.

More than 131 unique volunteers provided \$541,290 in donated time. In sum, CHL's 20 partners performed more than 12,400 surgeries and helped more than 165,000 children.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

<u>Schedule O (Form 990) 2022</u> Page **2**

Name of the organization Children's Heartlink Employer identification number 41-1307457

Form 990, Part III, Line 4c, Program Service Accomplishments:

- published an advocacy toolkit

organized several webinars

- led the advocacy activities for the World Congress and developed the Call to Action

Form 990, Part VI, Section A, line 1a:

The organization has an executive committee consisting of all officers, the immediate past chairperson of the board, all standing committee chairpersons, the medical directors and such additional members of the board of directors are appointed to the executive committee by the board, the chairperson of the board serves as chairperson of the executive committee, the executive committee has all of the powers and authority of the board of directors in the management of the business and affairs of the organization, except the power to adopt, amend, or repeal the organization's articles of incorporation and bylaws, all actions of the executive committee are reported to and reviewed by the board of directors at the first board of directors meeting following the action taken.

Form 990, Part VI, Section B, line 11b:

The form 990 is prepared by an independent public accounting firm using information provided by the organization and their final audit report, once a draft of the return is ready, the president and treasurer review the draft. It is then made available to the entire board for review prior to filing.

Form 990, Part VI, Section B, Line 12c:

The organization's conflict of interest policy covers all members of the
232212 10-28-22 Schedule O (Form 990) 2022

<u>Schedule O (Form 990) 2022</u> Page **2**

Name of the organization

Children's Heartlink

 $\begin{array}{c} \textbf{Employer identification number} \\ 41-1307457 \end{array}$

board of directors and officers, upon becoming a board member, and at least annually thereafter, each director is required to complete a disclosure form to disclose relationships that could create potential conflicts of interest.

Form 990, Part VI, Section B, Line 15a:

The compensation for the president is reviewed and approved by the executive committee, the organization hired an outside compensation analyst to grade and review all positions at the organization in 2016. From the analysis, new salary increase guidelines were established and shared with the board of directors and supervisors, who were trained on the new compensation structure. The documentation of the deliberation and decision can be found in the executive committee meeting minutes. Annually, the outside compensation analyst provides an update to the salary ranges. Job descriptions are re-evaluated to the outside compensation analyst if job roles significantly change or a new role is created for the organization.

Form 990, Part VI, Line 17, List of States receiving copy of Form 990:

AL,AK,AR,CA,CO,CT,FL,GA,HI,IL,KS,KY,MN

Form 990, Part VI, Section C, Line 19:

The organization produces an annual report which includes audited financial statements, the website also contains the form 990 and indicates that any other public information is available upon request. These reports are made available on charity navigator. In addition, the organization participates in a rigorous review by the charities review council of Minnesota, which requires well documented, written policies and transparency.

| Schedule O (Form 990) 2022 Name of the organization | Employer identification number |
|--|--------------------------------|
| Children's Heartlink | 41-1307457 |
| Form 990, Part XII, Line 2c: | |
| The process has not changed from the prior year. | |
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